



## Counter Fraud Strategy Action Plan as at October 2019

| Action  | Objective                    | Lead Officer(s)       | Timeframe for         | Update (subject to   |
|---|------------------------------|-----------------------|-----------------------|----------------------|
|   |                              |                       | implementation        | quarterly review)    |
| A01: To incorporate a specific, annual,         | To ensure the Council        | Head of Internal      | 31st January 2018 and | Completed as part of |
| documented assessment of fraud risks in the     | remains aware of its fraud   | Audit and Director of | embedded on an annual | Audit Planning       |
| annual Audit Planning process.                  | risks and seeks              | Corporate Services    | basis.                | process. Various     |
|   | proportionate assurance      |                       |                       | audits included in   |
|   | over the management of       |                       |                       | the Audit Plan for   |
|   | these risks.                 |                       |                       | 2018/19 as a result  |
|   |                              |                       |                       | and now embedded     |
|   |                              |                       |                       | in annual audit      |
|   |                              |                       |                       | planning (performed  |
|   |                              |                       |                       | again for 2019/20    |
|   |                              |                       |                       | plan).               |
| A02: To review the Council's communications     | To ensure the Council        | Communications        | 31st March 2018       | Completed. Internal  |
| strategy following fraud investigations (both   | utilises this opportunity to | Manager               |                       | and external         |
| corporate and benefits).                        | act as a deterrent and to    |                       |                       | communications       |
|   | promote the Council's        |                       |                       | issued following     |
|   | fraud strategy. To ensure    |                       |                       | recent court         |
|   | the harm caused by frauds    |                       |                       | outcome.             |
|   | is clearly communicated.     |                       |                       |                      |
| A03: To raise awareness of the Leicester City   | To maximise use of fraud     | Revenue Business      | 31st December 2017    | Completed – session  |
| fraud partnership arrangement and ensure        | resources and benefit from   | Partner               |                       | delivered.           |
| Council staff are making suitable referrals and | joint working.               |                       |                       |                      |
| utilising this source of advice and guidance.   |                              |                       |                       |                      |
|   |                              |                       |                       |                      |
| To arrange a session with relevant staff        |                              |                       |                       |                      |
| (customer services/housing) and invite          |                              |                       |                       |                      |
| Leicester City representative to discuss the    |                              |                       |                       |                      |





| arrangements with these officers.   |  |   |                |   |
|---|--|---|----------------|---|
| A04: To include consideration of fraud risks in the planned review of the Council's corporate risk management strategy (can be informed by A01 above).  | To ensure management of fraud risks is embedded corporately.   | Director of<br>Corporate Services                             | September 2018 | Completed. Included in the Central Services risk register and at higher level in corporate risk register. |
| A05: To specifically include assessment of counter fraud and corruption controls in the next AGS (informed by work of Internal Audit and annual assessment) and to reflect the outcomes of this assessment. | To demonstrate the robust arrangement in place at the Council to detect, prevent and investigate fraud.  |   | June 2018      | Completed – AGS includes summary of counter fraud developments in year and risk assessments.              |
| A06: To update online counter fraud training module on the new portal.  | To embed staff awareness and ensure every officer completes a fraud awareness training session.  | Head of Internal<br>Audit / HR                                | September 2018 | Completed -<br>updated version to<br>be made available on<br>Learning Pool.                               |
| A07: Publicity around International Fraud Awareness Week.   | To raise staff awareness and build confidence in raising concerns.   | Head of Internal<br>Audit / HR                                | November 2018  | <b>Completed</b> - regular articles and publicity provided.   |
| A08: Update Counter Fraud and Corruption policy to reflect latest staffing structure and contact details.   | To ensure information is available to all staff to enable them to report fraud to the correct senior leads and policy details remain accurate. | Head of Internal<br>Audit / Director of<br>Corporate Services | June 2019      | Completed – updated version uploaded to intranet.   |
| A09: Review of Anti-Money Laundering policy.  | To ensure the policy remains up to date and continues to reflect latest legislation and best   | Head of Internal<br>Audit / Director of<br>Corporate Services | September 2019 | Completed – policy revised and adopted.   |





|   | practice.             |                  |                |                    |
|---|-----------------------|------------------|----------------|--------------------|
| A10: To introduce record of all awareness     | To evidence awareness | Head of Internal | September 2019 | Completed –        |
| campaigns / staff alerts relating to emerging | work undertaken.      | Audit            |                | template developed |
| fraud risks.                                  |                       |                  |                | and in use.        |